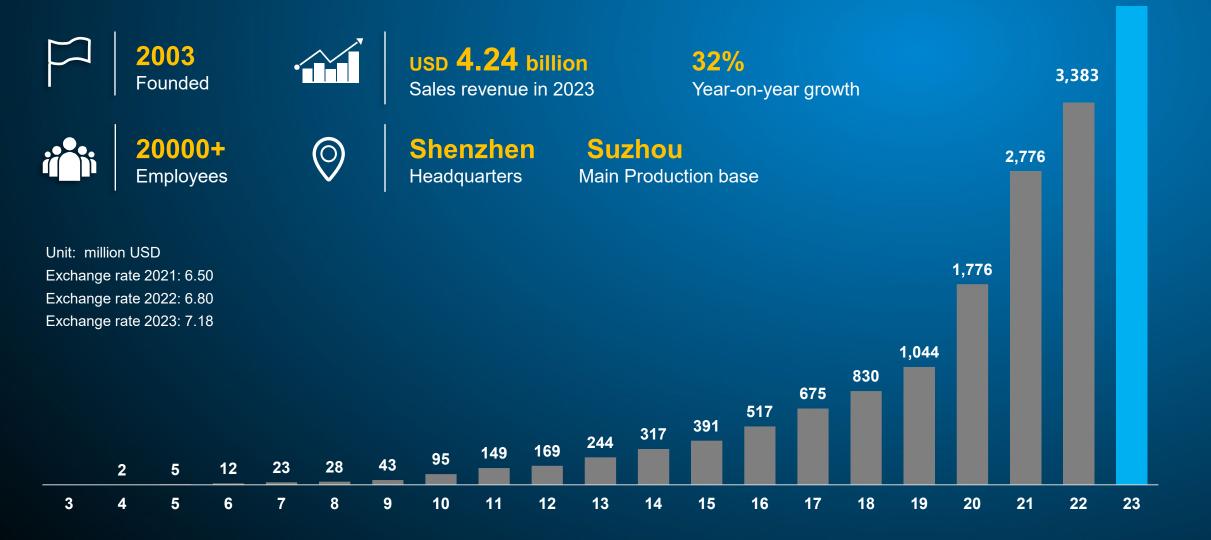


Advancing Industrial Technology For A Better World

Internal

All Rights Reserved Company Confidentia

4,239 million USD





Industrial Automation

PLC and Controller LV & MV VFD Servo System PM Motor Encoder and Sensor Industrial Vision

24%

USD 2,090 Million



Intelligent Elevator

Elevator Control Station 2 in 1 Elevator Inverter Communication Board Elevator HMI Cable and Button Door System

USD 738 Million



New Energy Vehicle

3 in 1 E-Axle Electronic Powertrain Hybrid Reluctance Motor Onboard Charger DCDC Wireless Charger

USD 1310 Million

80%



Industrial Robot

6-axis Robot SCARA Robot Delta Robot Teaching Pendant Robot Control System Ball Screw



USD 110 Million



Rail Transit

Traction Inverter PM Motor Hybrid Reluctance Motor TMS Traction System

20%

USD 77 Million





Automatic assembly line SMT/Plug in/Coating/PCBA Test/Aging Test



R&D

Focused on product and technology





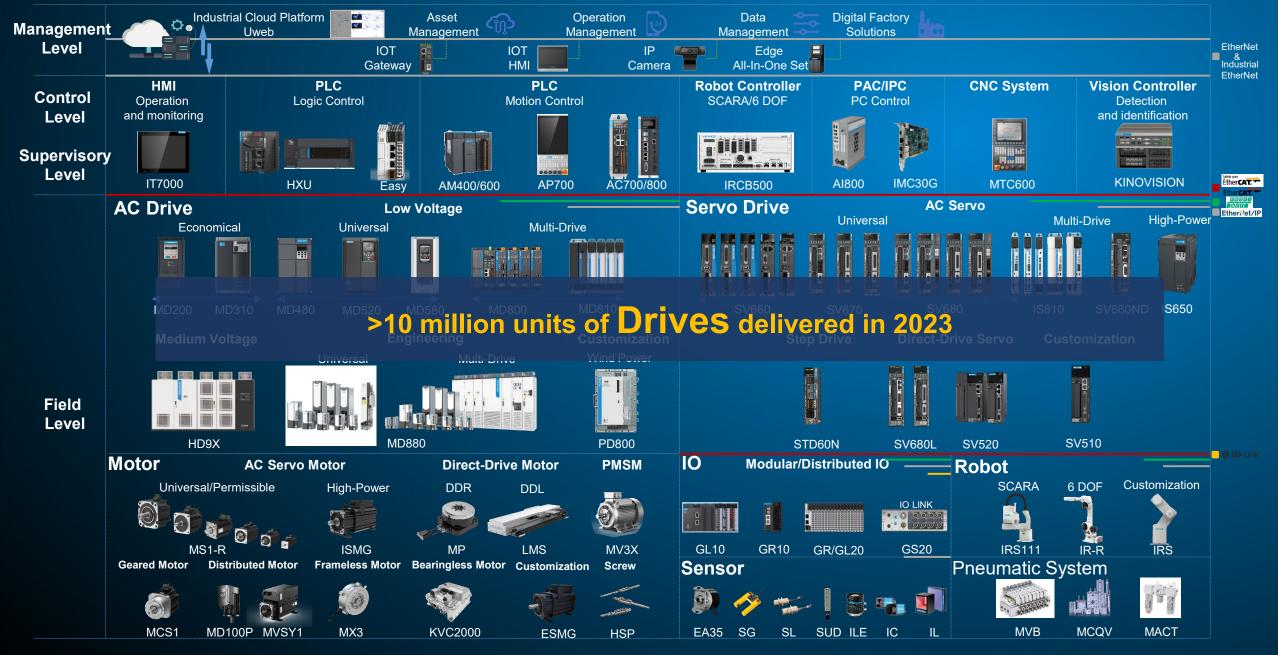
R&D centers Shenzhen, Suzhou, Xi'an, Milan (Italy) Stuttgart (Germany)



Investment in R&D Percentage of sales revenue: 8.6%

5,482

Developers Percentage to all employees: 23% **3,297** Patents and software copyrights Industrial Automation | Elevator | New-energy Vehicle | Industrial Robot | Rail Transit



Inovance Design Evolution

2012











Frequency Converter Family

Low voltage Drive Series

Compact drive: MD200/MD310/MD600 Standard drive: MD290/MD520/MD580 Multi drive: MD800/MD810/MD880

Voltage 1/3P 200~240V 3P 380~480V 3P 690V

Power Rating LV Single Drive: 0.2KW ~ 630KW

Multi Drive: 0.4kW ~ 5.6MW

LV AC drive market share of 2023 in China



Frequency Converter Family

Low voltage Drive Series

Compact drive: MD200/MD310/MD600 Standard drive: MD290/MD520/MD580 Multi drive: MD800/MD810/MD880 Voltage 1/3P 200~240V 3P 380~480V 3P 690V

Power Rating

LV Single Drive: 0.2KW ~ 630KW Multi Drive: 0.4kW ~ 5.6MW

LV AC drive market share of 2023

NO.2 Market Share 17.0%



Frequency Converter Family

Medium voltage Drive Series

Voltage

Compact Drive: HD9XS/HD9XT

3kv--11kv

Power Rating 250KVA---13750KVA

MV AC drive market share of 2023 in China



* From China's MIR report

Frequency Converter Family

Medium Voltage Drive Series

Compact Drive: HD9XS/HD9XT

Voltage 3kv--11kv Power Rating 250KVA---13750KVA

MV AC drive market share of 2023

NO.1 Market Share 1<u>5.9%</u>



* From China's MIR report

Servo System Family

Servo Drive

Series: SV680/SV670/SV660/IS810 Voltage: 1/3ph 200~240V, 3ph 380~480V Power Range: 30W~110kW

| Servo Motor | |
|---------------------|-------------|
| Torque Range: 0.093 | 3Nm~10500Nm |
| Speed Range: 50rpn | n~3000rpm |





Servo System Family

Servo Drive

Series: SV680/SV670/SV660/IS810 Voltage: 1/3ph 200~240V, 3ph 380~480V Power Range: 30W~110kW

| Servo Motor | |
|--------------------|--------------|
| Torque Range: 0.09 | 93Nm~10500Nn |
| Speed Range: 50rp | om~3000rpm |

DD Motor DDL: 18~900N DDR: 3~185Nm

Servo system market share of 2023 in China

NO.1

Market Share 28.2%



Controller Family

Controller

Small size: H1U/H3U/H5U/Easy series

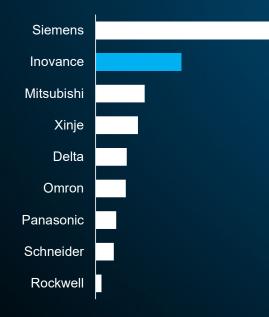
Software : Autoshop

Medium size:AM400/600 AC700/800 AM300/500

Software : Inoproshop (Codesys)

IPC(Codesys-based—PC tool:AutoStudio):AI900/HP800

Compact PLC market share of 2023 in China



HMI

IT7000 series : different variant with size 4/7/10/15 inch ITS7000 series: different variant with size 7/10 inch

IO system

GL20/GR20/GS20/GE20/GL10/GR10



Controller Family

Controller

Small size: H1U/H3U/H5U/Easy series Software : Autoshop Medium size:AM400/600 AC700/800 AM300/500 Software : Inoproshop (Codesys) IPC(Codesys-based—PC tool:AutoStudio):AI900/HP800

Compact PLC market share of 2023

NO.2

Market Share 15.3%

HMI

IT7000 series : different variant with size 4/7/10/15 inch ITS7000 series: different variant with size 7/10 inch

IO system

GL20/GR20/GS20/GE20/GL10/GR10



Robot Family

SCARA Robot

Bearing Weight: 4kg – 50 kg Arm Length:350mm – 1200mm

6-Axis Robot

Bearing Weight: 4kg –220 kg Arm Length: 546mm – 3096mm

Robot market share of 2023 in China



Robot Family

SCARA Robot

Bearing Weight: 4kg – 50 kg Arm Length:350mm – 1200mm 6-Axis Robot

Bearing Weight: 4kg –220 kg Arm Length: 546mm – 3096mm

Industrial Robot market share of 2023

NO.4 Market Share 6.5%

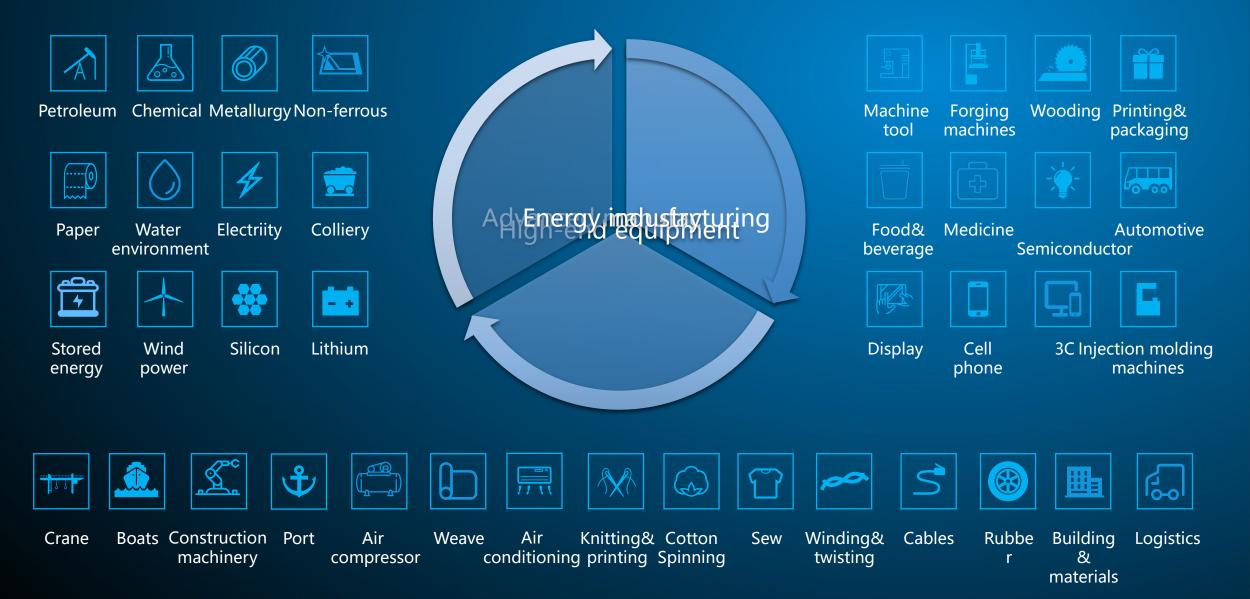
SCARA Robot market share of 2023

NO.1 Market Share 20.8%

* From China's MIR report



Solutions covering 40+ Industries



Special Design for Vertical Industry



Leading Technology



SV680 servo system:

26-bit resolution

Technical advantages:

Repetition accuracy of ±1arc seconds Absolute accuracy of ±15arc seconds Communication speed of 4M Baud Rate Resistant to ambient temperature 105°C





Magnetic Levitation Technology:

KC2000 Series Magnetic Bearing Controller KM200 Series Magnetic Levitation Motor

Technical advantages:

Friction-free, ISO class 0 oil-free (highly efficient, low -noise and environmentally friendly)

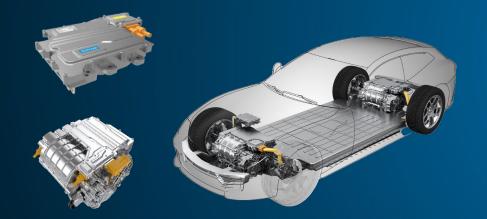
Synchronous reluctance motor:

Permanent magnet assisted synchronous reluctance motor Pure reluctance motor

Technical advantages:

ECO Design, high efficiency, fast response, suitable for GP application, low temperature rise, high reliability and easy maintenance

Leading Technology



Silicon Carbide Drive Technology

Product - Gen-4 E-axle

High Efficiency, High Performance , Better NVH

High EMC level, Asil D and High flexibility

Product - Inverter PD40

Flat design, strong compatibility, strong output capability, High EMC level, Asil D and High flexibility



Thermosyphon Technology

Compact Design

The volume is 30-50% smaller than the last version

Lower Cost

The cooling cost is $\geq 10\%$ -15% lower than the last version

Lower Weight

The weight is≥ 30% lower than the last version

Develop an Industrial Ecology with Top Customers





Service

Service Network

26 Service Agents

Coverage regions:

Southeast Asia (13): Vietnam, Philippines, Thailand, Indonesia, Myanmar, Malaysia, Japan South Asia (3): Bangladesh Middle East (2): Turkey China (3): Hong Kong, China (2), Taiwan, China North America (2): Mexico (Guadalajara) South America (2): Colombia, Brazil Africa (2): Giza, Cairo

5 Spare Part Centres

Coverage regions: Spain, Turkey, India, Vietnam, Germany

2 Maintenance Agents

Coverage regions: India, Turkey

EHS Certification

| Certificate CN19/20808 The management system of Suzhou Inovance Technology Co., Ltd. | | Certificate CN13/20446 The management system of Suzhou Inovance Technology Co., Ltd. | |
|--|--|---|--|
| Used Should Carlo Code 315000980050000 Bacess Reparation Code 5151009800500000 Bacess Department Code 51510009800500000 Should Carlo Code 51510009800500000 Should Carlo Code 51510000 In the been assessed and codefied as meeting the requirements of ISO 45001:2018 For the following codefied Bodings and manufacturing of permanent magnet synchronoxas motion (including servo motion), integrated Elevation Costooles (Carlo Should Carlo Code 51510000000000000000000000000000000000 | Certificate CN19/20808, continued Suzhou Inovance Technology Co., Ltd. ISO 45001:2018 Item 3 | Under Devid Devid Cade 113206901344001N Basines Raysmon Admins No. 19, Youting Basit, Yaui Toan, Natrong Dated, Suthor Chy, Jangan Preven Basines Operation: Admins No. 19, Youting Basit, Yaui Toan, Wethong Dated, Suthor Chy, Jangan Preven Basines Operation: Admins No. 20, Trans date, Book, Talia Toan, Wethong Dated, Ecotomic Development Zoan, Saturo Cade, Janger Montee, P. A. Citia Nas Non assessed and certified as meeting the requirements of ISO 14001:2015 For the following studies Desity and manufacturity of permanent manged participation provides (Including Administry Control Dated Count of Augers). High performance same diverse including name on notions), Magneted Elevator Controllers Count of Augers). High performance same diverse including name of Politication and Basiton-Mythail area orders, Nami Administ Count Office Manuface Dated Dated Electro-Mythail area orders, Nami Administ Count Office Manuface Dated Dated Basiton-Mythail area orders, Nami Administ Count Office Manuface Dated Dated Basiton-Mythail area orders, Nami Administ Dated Dated Basiton-Mythail area orders, Nami Administ Dated Dated Basiton-Mythail area orders, Nami Manuface D | Certificate CN13/20446, continued Suzhou Inovance Technology Co., Ltd. ISO 14001:2015 Items 5 |
| Manufacturing of Photovetaic Grid-connected Inventees | State Batrices Reparation Address No. 16, Youaning Road, Youani Town, Wazhong Datrict, Stachou Chy, Jangsu Province Jangsu Province, PR, Ohna Programmable Logic Controllers, Human Mucharlo Instatuce and Electo-Hydraulis servo drives), high-voltage Allemating Current Davis Manufacturing of Protovolta: Grid-contended Investors Statute Insome Technology Co. Ltd. Unified Secial Control Code: 102:2006/07344007h Basines Segleartion Advises N. 11, Youang Province, Basines Growing Datrict, Stathou Chy, Jangsu Province, Basines Organization, Human Macharina Interface and Electo-Hydraulis servo drives), high-voltage Allemating Current Divise Manufacturing of Protovoltaic Grid-contended Investors Statute Insome Technology Co. Ltd. Unified Secial Controls PL32006/07344007h Basines Segleartion Advises Nit, Youang Province, Basines Organization Range Growing Plantage Allocation Division Reparation Range Growinge Allocation Division Reparatin Range Range Allocat | Manufasturing of Photovolisis Girki-connected Investors This certificate is weld from 12 June 7023 until 22 May 2025 and mmains weld select to subfactory survitance austa. Issue 6. Confine invol 22 May 2033 Certified activities performed by additional lass are listed on subsequent pages. | Sites Subtrue linovance Technology Co., L.M. United Scala Credit Code: 97120050872833007N Bautess Registration Advises: No. 15, Youtang Road, Yauan Town, Washong Datetic, Suchou City, Jangsu Province Bautess Registration Advises: No. 15, Youtang Road, Yauan Town, Washong Datetic, Suchou City, Jangsu Province Bautess City Controllers: A linarity dates (Parket Controllers) (Including Towards) (Including Control Contro |
| Autometry Barbane Constant Barbane Constant Standardington Life Constant Constant Constant, CHS SDR, Life 1-44 (V1ST SD4-688 - versing). Chaster, CHS SDR, L | | And marky Market | |
| The scenaria an where setunds on Yean's Card Lateral spaces of the Princi version of the descence (See are periodiced with an output of a scenario space of the state of the American Ameri American American Am American American A | | The doument is an under to determine contracts for Calor Society approximation of the interview of the inter | |
| ISO 45001 | This doorners is an advert advance contract to 2014 statistica paperas case with Printer version of the doorners of close to provide a loss of the content of a loss of the statistical paperas of the doorners of the doorner | ISO 14001 | The sourcer is an advent electronic vertices for Labor taking appears as and . Final version of the dense of both in a provide of all to excellent advents and the final version advents in the source is a set to be sourced as a constraint of the sourcer of the s |

Total Quality Management



Emission reduction effect of green products

According to incomplete estimates, the products that Inovance Technology put on the market in 2023 will avoid 10,748,527 tons of greenhouse gas emissions for the whole society every year, which is equivalent to planting 292,000 hectares of forests.

| | Directly avoid | ed emissio | ons | | Co-avoided emissions | |
|---|-------------------------|--|--|---|--|---|
| | | | 99,480 tons | 4,449,586 tons | | |
| 1,503,754 tons by AC drive products used in other scenarios by AC drive products | | 979,328 | tons by permanent magnet synchronous motors used in various scenarios | by main control PLC and pitch/yaw system used in wind power equipment | | Putting Energy Saving Before Energy Generation |
| | | | | | In 2023, the company generated 8.74 million kWh of electricity from clean energy, an increase of 86% compared to the previous year. Meanwhile, through a series of | |
| | by AC drive products us | by active products | ,978 tons active front-end oducts used in vertical evators | 301,347 tons | 134,881 tons by electric drive, motor, | energy-saving measures, more than 1.96 million kWh of electricity was saved, of which more |
| | 2 by | ,064 tons SiC MOSFET-based ectric drive, powertrain and - | by electric drive and powertrain applied in new energy commercial vehicles | powertrain and power supply applied in new energy passenger vehicles | than 1 million kWh was saved through the application of the digital system. | |
| | | power supply products that are used in new energy vehicles | | ^e 18,297 tons by traction system applied to subway/light rail | | oyotom. |